

ONE  
YEAR  
ON....



....Commemorating the  
**FIRST ANNIVERSARY** of  
**STERLING PERFORMANCE**



by

CHIEF (DR.) GEORGE N.  
**MOGHALU**  
as the  
MD/CEO of NIWA



**Muhammadu Buhari** GCFR  
President and Commander-in-Chief of the Armed Forces  
Federal Republic of Nigeria



**Rt. Hon. Rotimi Amaechi**  
Honourable Minister for Transportation



**Sen. Gbemisola Saraki**  
Honourable Minister of State for Transportation



**Vice Admiral I.I Ibrahim (Rtd) CFR**  
Chairman Board of Directors, NIWA



**Chief Dr. George N. Moghalu**  
MD/CEO, NIWA



## One Year of **Restoring Operational and Regulatory Integrity** on the Waterways

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**T**he first year in the life of an administration is significant in many ways. In the case of my administration, which came to life on October 8, 2019, it is a time to pause and reflect on some of our accomplishments and challenges of the last 12 months. It is a moment to remember those events that shaped us. A time to ask

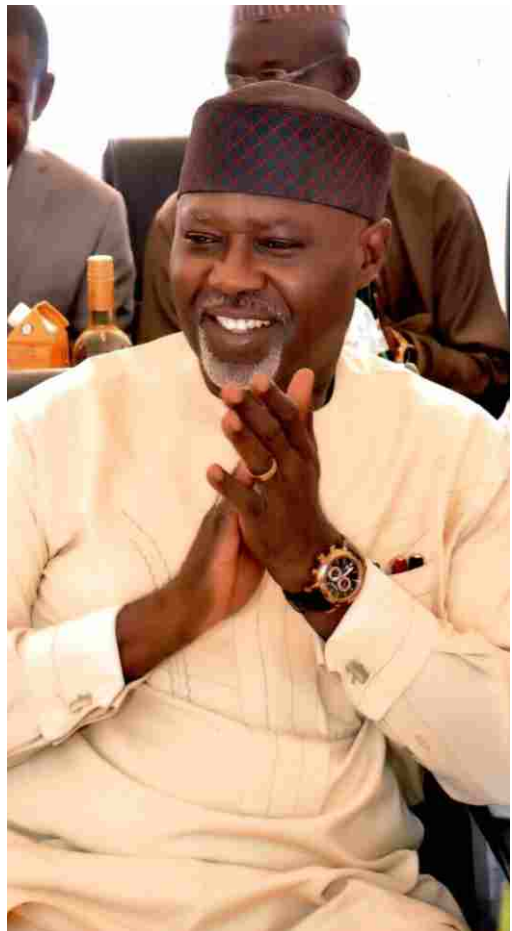


questions about what could have been; what could we have done differently; what we could have done better.

I state with all sense of humility that in the last one year, my Management and I have made considerable strides to restore operational and regulatory integrity to the nation's waterways system.

It is safe to say that without the challenges of the devastating Coronavirus pandemic, we would have recorded more successes in service delivery, revenue drive, provision of waterways infrastructure and human capacity development in NIWA.

A responsible and sober reflection would help reposition us to





contemplate the next year and indeed the medium term future of the Authority. NIWA has a great future, and my main task as the MD/CEO is to harness and grow its resources to bring that future to fruition.

Most of all, this First Anniversary gives me a unique and singular opportunity to pay tribute to His Excellency, President Muhammadu Buhari GCFR for deeming me worthy of the appointment to lead NIWA at this critical moment in our history. This showcase of my

accomplishments in the last year is a firm justification of the confidence reposed on me and my Management by Mr. President. It is a resounding proof that such trust was well placed.

As we enter the second year of my administration, I solemnly renew my commitment to continue to work harder to deliver on Mr. President's Mandate to me and his Promise to the Waterways subsector.



## MOGHALU'S SOLEMN PLEDGE....

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**O**n his first day of assumption of duties on October 8, 2019, the MD/CEO Chief (Dr.) George N. Moghalu made a solemn pledge to Management, Staff and Stakeholders to faithfully execute the Mandate given to him by President Muhammadu Buhari.

His words: "I am convinced that together we will achieve the next level inspired by the timeless wisdom popularized by our President and Commander-In-Chief, President Muhammadu

Buhari. I will strive to demonstrate in words and in action that all Nigeria is my constituency. I came here to serve, and success is my priority.

"My interest in the inland waterways is to create the best out of the nation's inland waterways and make it more productive and efficient."

Since then, Dr. Moghalu proceeded aggressively to harness the waterways resources and implement viable projects that would help him fulfill the Mandate.



## **River Training Works from Baro to Warri**

*Improvement of Berthing Facilities at Lokoja Dockyard, Lokoja, Kogi State*



## **Monitoring and Evaluation of NIWA project**

*To promote economic growth via high project implementation performance, accountability and value for money spent*



**Construction  
of Jetty at  
Odekpe,  
Ogbaru LGA,  
Anambra State**

*To aid effective  
transportation*



**Construction  
of Jetty 2 at  
Yenagoa,  
Bayelsa State**

*To aid effective  
transportation*





## Beyond Area Office Tours

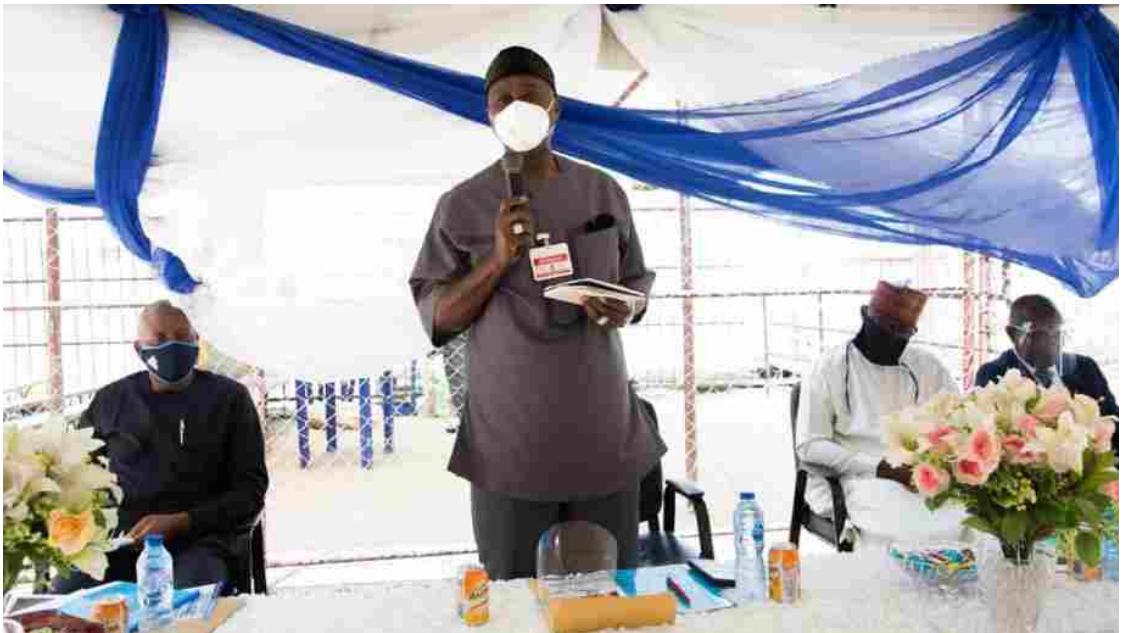
One of the first actions Chief (Dr.) Moghalu took on assumption of office was to embark on a tour of the Authority's Area Offices across the country. But these were no ordinary visits that new Chief Executives are noted for. They were more than the usual “familiarization tours.”

In undertaking the tours, Dr. Moghalu had a set of objectives beyond just knowing the Area Offices and meeting the staff. During the visits, which were carried out in phases and in order of the regional locations, the MD/CEO:



**Inspected projects in  
respective Area Offices.**





## Met with the contractors



Cross section of Boat operators during the stakeholder meeting in Lagos



Dr. Moghalu briefing the press after the stakeholder meeting with Boat Operators in Lagos



**Examined the working and living conditions of the staff;**





## Made major policy announcements





The Lagos Area Office Manager, Engr. Sarat Braimah Presenting gift to the MD NIWA Chief (Dr.) George Moghalu during his visit to the area Office in Lagos

## Pledged support for staff welfare



NIWA's General Managers holding a meeting with the MD at the board room at NIWA HQ



Chief (Dr.) George Moghalu in a group photograph with staffs during his visit to Lagos Area Office



**Unfolded his plans  
for the future**



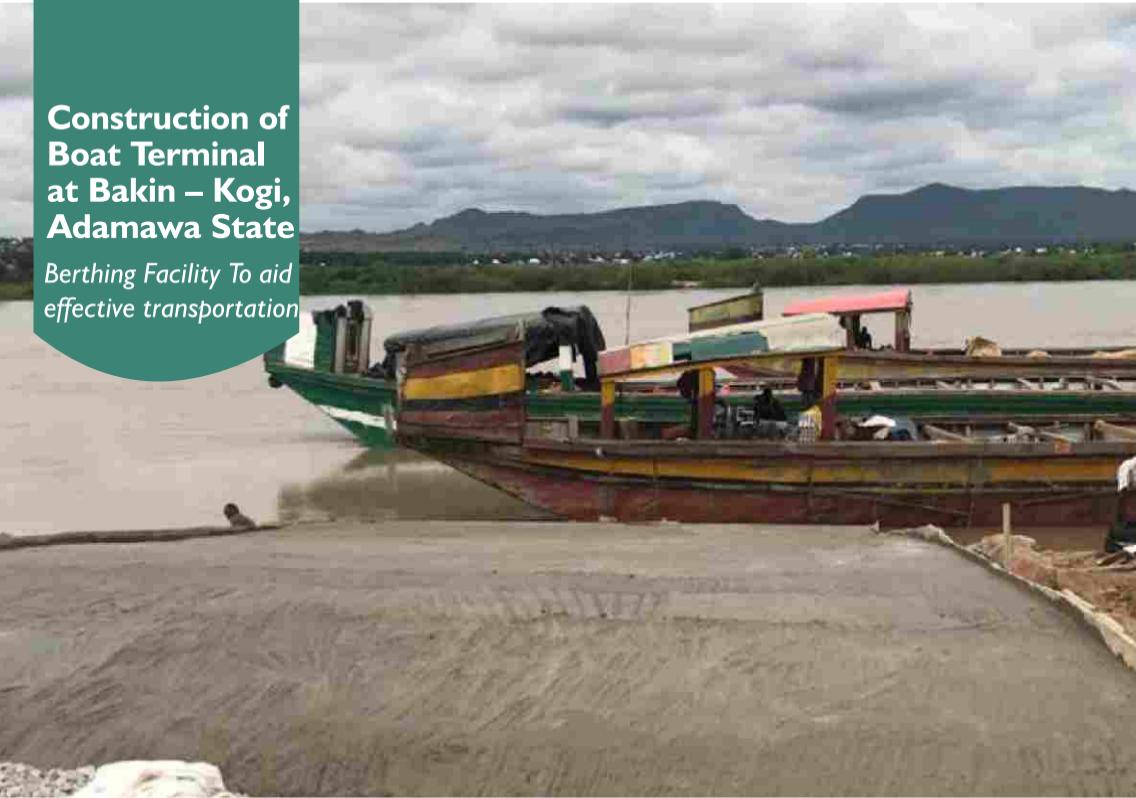
## Restored confidence in the management and staff of the Area Offices.



Lokoja Area Office Manager, Mrs. Zainab Ali welcoming MD to NIWA Dockyard during his tour of Area Offices

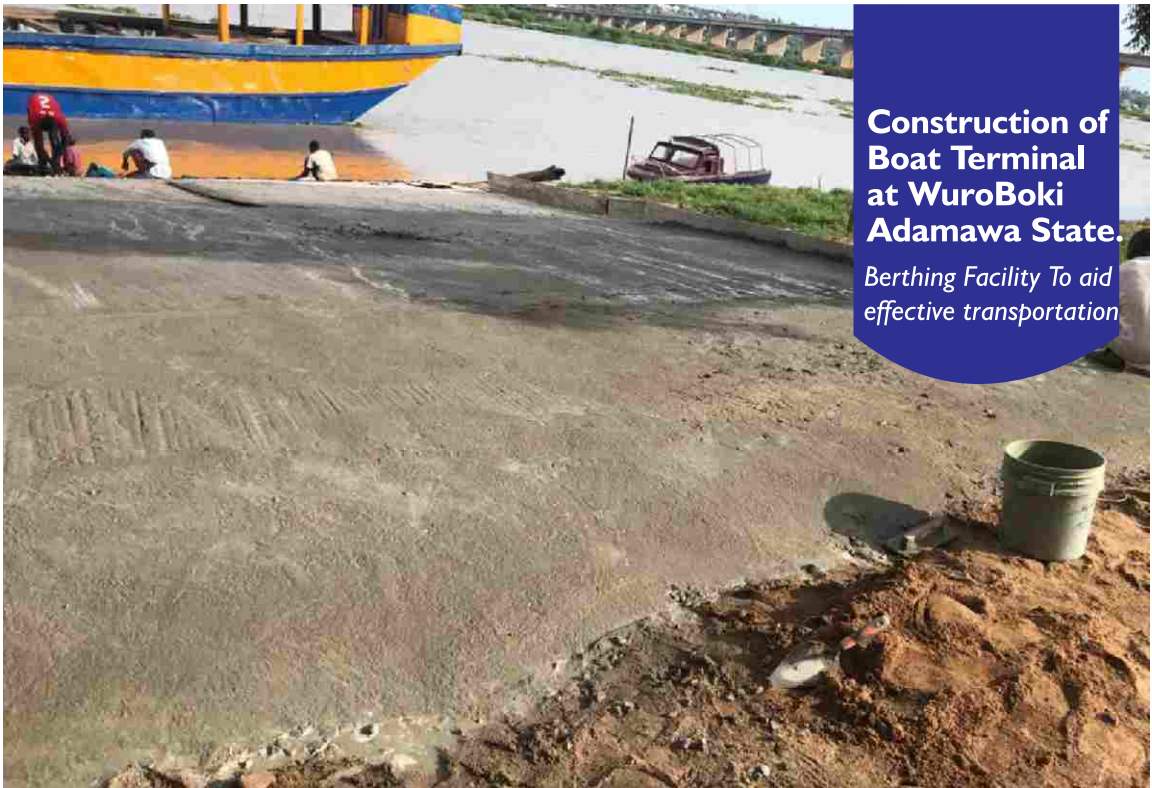
### *Adding Value to Lives with Projects ....*

- Improvement of Berthing Facilities at Lokoja Dockyard, Lokoja, Kogi State
- Digitalization of National Inland Waterways Authority
- Construction of Ilama -Iwopin Jetty, OgunState
- Construction of Jetty at Odekpe, Ogbaru LGA, Anambra State
- Construction of NIWA Shore protection works at Marina Lagos
- Completion of Jetty construction at Yenagoa Jetty 2, YenagoaBayelsa State
- Construction of Shore Protection Works at Yenagoa Jetty 2, Yenagoa, Bayelsa State.
- Construction of Boat Terminal at Bakin – Kogi, Adamawa State.
- Construction of Boat Terminal at WuroBoki Adamawa State.
- Procurement of One No (1) Reach stacker 45 Tonn.
- Procurement of One no (1) Mobile Boom Crane 80 Tonn.
- Procurement of 3T, 5T, and 25T Forklifts.
- Procurement of 60KVA and 500KVA Generators.
- Installation of Electronic Register for Inland Water Vessels, NIWA Assets, and Infrastructures on Inland Waterways Right-of-ways.
- Provision of Floating Jetties at Lekki Phase 1 and Oworonshoki
- Prompt Prosecution of defaulters of the Inland Waters Transportation Code with a view to ensuring deterrent to others
- Successful test run carrying empty cargoes from Onitsha River Port to Onne Port
- Work in progress on lifting cargo from Apapa to Onitsha River Port and from Apapa to Onne Port



**Construction of  
Boat Terminal  
at Bakin – Kogi,  
Adamawa State**

*Berthing Facility To aid  
effective transportation*



**Construction of  
Boat Terminal  
at WuroBoki  
Adamawa State.**

*Berthing Facility To aid  
effective transportation*

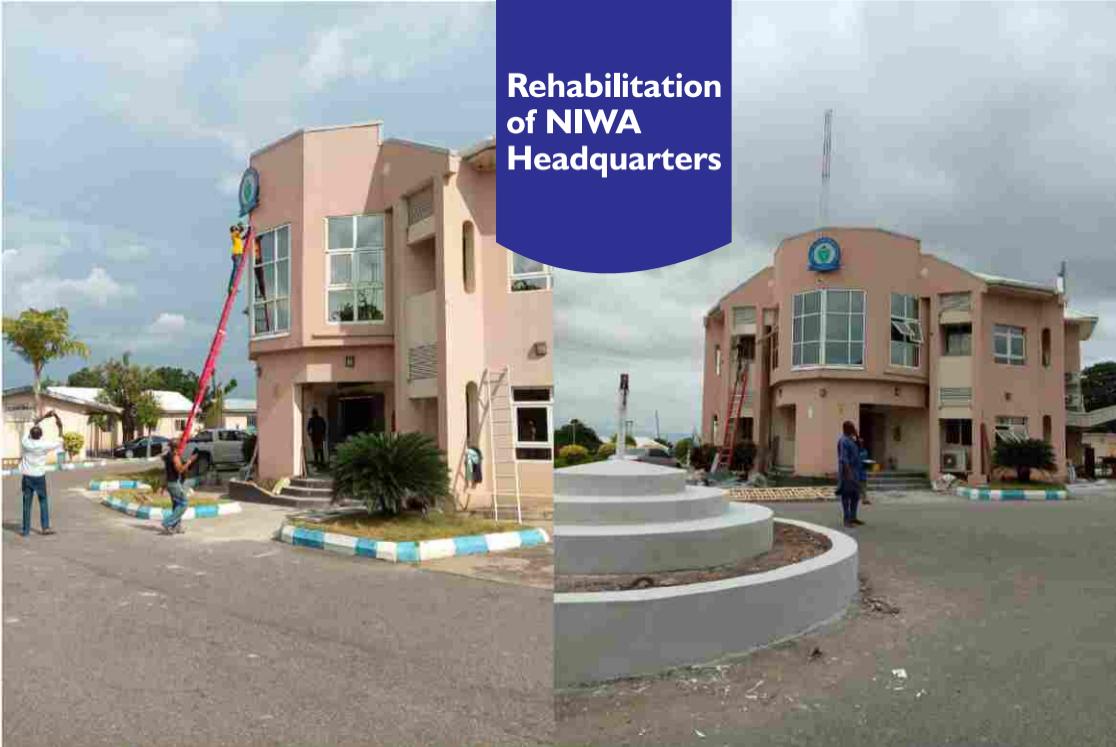
**NIWA Police  
Command**



**Procurement  
of 60KVA and  
500KVA  
Generators.**

*Provision of Alternative  
Power Supply to aid  
Productivity at  
Headquarters .*





Rehabilitation  
of NIWA  
Headquarters

The image consists of two side-by-side photographs of the NIWA Headquarters building. The left photo shows a red crane lifting a large circular object onto the building's facade, with two workers on the ground. The right photo shows the building from a wider angle, with a large circular concrete structure in the foreground and a worker on a ladder near the entrance. A blue banner with white text is overlaid on the top right of the left photo.

- **Digitalization of National Inland Waterways Authority**

To improve access to information and promote seamless broadband internet connection in the headquarters

- **Network Upgrade (wired LAN) for NIWA Headquarters.**

To Enhance and ease Communications and aid Departmental productivities

- **Internet Upgrade (Bandwidth increment) in NIWA Headquarters.**

To enhance productivity and availability of seamless internet connection

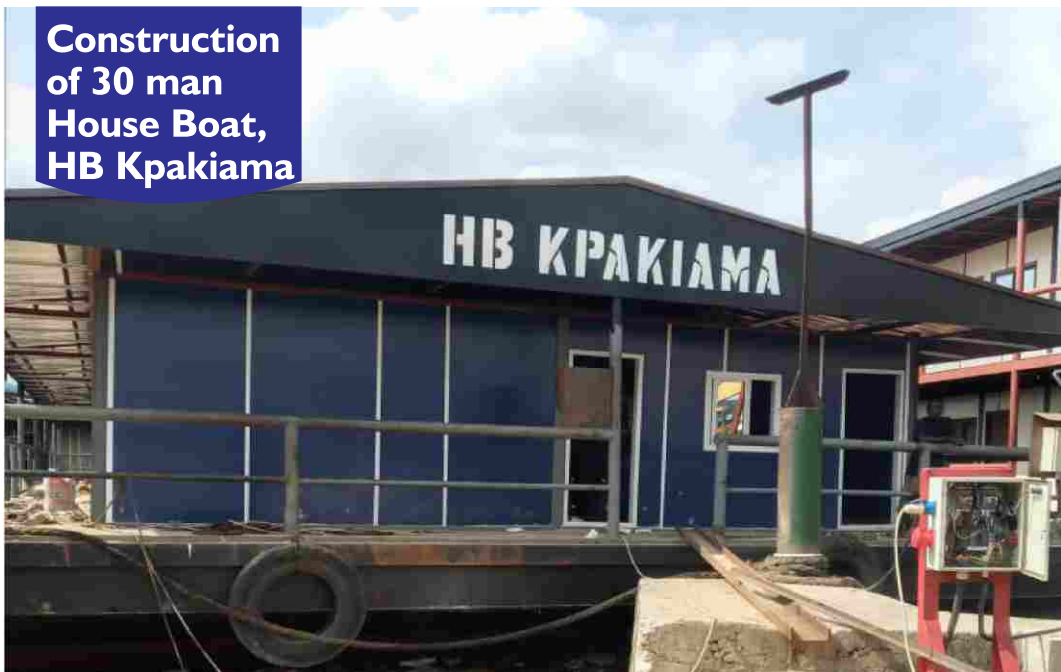
- **Installation of Electronic Register for Inland Water Vessels, NIWA Assets, and Infrastructures on Inland Waterways Right-of-ways.**



**Rehabilitation  
of Yauri-Yelwa  
Area Office**



**Construction  
of 30 man  
House Boat,  
HB Kpakama**



- **Increased Advocacy for compliance with Inland Waterways Code.**  
To reduce the spate of Accidents on Nigeria Waterways
- **Prompt Prosecution of defaulters of the Inland Waters Transportation Code with a view to ensuring deterrent to others**  
To Ensure Safety and Strict Compliance to Inland Waterways Transportation Codes.
- **Enforcement of Covid-19 Protocols on all boat operators and passengers on Inland Waterways to ensure safety on health of all waterways users.**  
To Ensure Strict Compliance to Inland Waterways Safety Guidelines and Covid-19 Protocols as outlined by NCDC



Completed House boat, completed with water and sewage treatment plant



Tug Boat



A view of the House Boat

- **Provision of Floating Jetties at Lekki Phase I and Oworonshoki**

Provision of Floating Jetties at Lekki Phase I and Oworonshoki to ease commuters' hardship as a result of the closure of the third mainland Bridge in Lagos State.

- **Procurement of 3T, 5T, and 25T Forklifts at Baro Port**

Provision of Modern Port Facilities to aid and influence economic growth

- **Procurement of One no (1) Mobile Boom Crane 80 Tonn. at Baro Port**

Provision of Modern Port Facilities to aid and influence economic growth



Completed 18 jet pontoon



# The Environment



## Ongoing Projects:

**W**hen Chief (Dr.) Moghalu assumed duties as the MD/CEO in October 2019, he met an array of waterways infrastructural projects initiated by his predecessors. The projects are at various stages of implementation.

In addition to touring the project sites and engaging the contractors, Dr. Moghalu is taking concrete steps to bring some of them to conclusion.

It is in line with the philosophy of the Buhari Administration to cut waste by ensuring that all viable projects are completed for the benefits of the citizens of the catchment areas, the respective sectors and the entire country.

Under the leadership of Dr. Moghalu, NIWA has keyed into this thinking and is on course to complete all viable ongoing projects.

Dr. Moghalu: "The Federal Government has expended money on the project and we cannot afford to abandon it. Everybody is losing as it is now; both the government and even the contractor."



Under Dr. Moghalu's administration, NIWA has been clearing debris and water hyacinth from the nation's waterways in fulfilment of its environmental responsibilities.

Dr. Moghalu: "We are now clearing water debris and hyacinth in some of our channels and we are doing the much we can try to standardise processes, and having clear data of those who operate on our waterways."



The newly commissioned 36-seater ferryboat

## Building Capacity for Water Transportation



The Emir of Yauri, HRH Dr. Muhammadu Zayyanu Abdullahi cutting the tape to commission the boat supported by Distinguished Senator Bala Ibn Na'Allah (I), NIWA MD/CEO Dr. George Moghalu (3rd r) and other dignitaries at Yelwa-Yauri, Kebbi State....recently.

In the last one year, the Administration of Dr. Moghalu has moved swiftly to fulfill NIWA's key function as a provider and regulator of safe and efficient water transportation on the waterways. Accordingly, the MD/CEO commissioned a 36-seater ferry boat at Yelwa-Yauri, Kebbi State in August, 2019.

During the commissioning, Dr. Moghalu stressed the strategic and economic significance of water transportation: "The importance of water transportation cannot be over emphasized for both facilitating the transportation of cargos and personnel in strengthening our economy and, at the same, time exploring tourism potentials of water transportation."

NIWA procured the ferry boat on behalf of Distinguished Senator Bala Ibn Na'Allah as part of his constituency project.

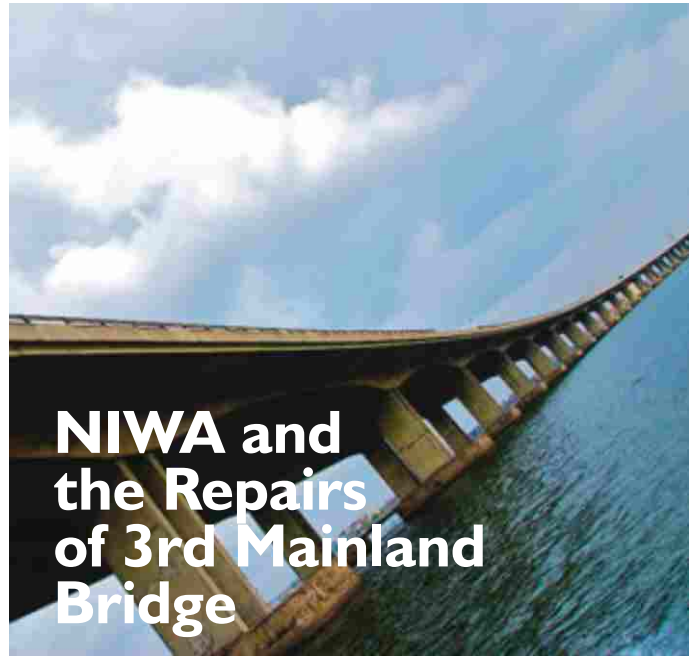
During the year, NIWA also acquired a 30-passenger capacity ferry for deployment on the nation's waterways.

# Transportation of Bulk Cargo on the Waterways



A Barge carrying tiles to Onitsha port

In his first year in Office, Dr. Moghalu moved to promote water transportation, especially the movement of bulk cargo, as an “excellent alternative” to road transportation. One was to realise this was the signing of a Memorandum of Understanding with the National Union of Petroleum and Natural Gas (NUPENG). Forging closer ties and understanding with the Union means that their products are ferried safely and securely on the nation's waterways.



## NIWA and the Repairs of 3rd Mainland Bridge

During the partial closure of the Third Mainland Bridge for rehabilitation by the Federal Government, NIWA stepped in to collaborate with stakeholders ease waterways traffic during the period.

The Authority opened new jetties at Lekki Phase 1 as well as set up another jetty at Oworonshoki by the end of Third Mainland Bridge so as to move passengers. The partial closure of the Third Mainland Bridge is expected to increase activities on the inland waterways.

NIWA's Area Manager, Lagos, Engr. SaratBrimoh, said: “We invite boat operators to be using the temporary jetties pending the time the partial closure will end.”

NIWA also embarked on constant monitoring to ensure strict enforcement of the laid down rules and regulations to ensure Health and Safety Protocols.

# Managing our Waterways in a Pandemic



**L**ike all other sectors of the economy, the maritime industry was severely hit by the Coronavirus. Being a pandemic, the novel virus tested -- and is testing -- the mettle of everyone and every facet of the industry.

But, thankfully, under the leadership of the MD/CEO, the nation's Waterways system weathered the storm. In addition to enforcing the Covid -19 Protocols, Management initiated several measures to ensure the safety of passengers and operators, to the relief and satisfaction of stakeholders, service users and the Federal Government.

- Management released boats and patrol boats to convey Covid- 19

palliatives and maintain security on the waterways

- Management announced the reduction of ferry fares as part of its contribution to revamping the economy following the crippling effects of the pandemic.
- Management ensured the strict enforcement of Covid 19 protocols and guidelines as they affect the waterways all in line with recommendations of the NCDC, PTF and global best practices.
- To cushion the devastating effects of Covid-19 on staff, the MD/CEO directed the distribution of palliatives to staff. The palliatives included rice and cooking oil.



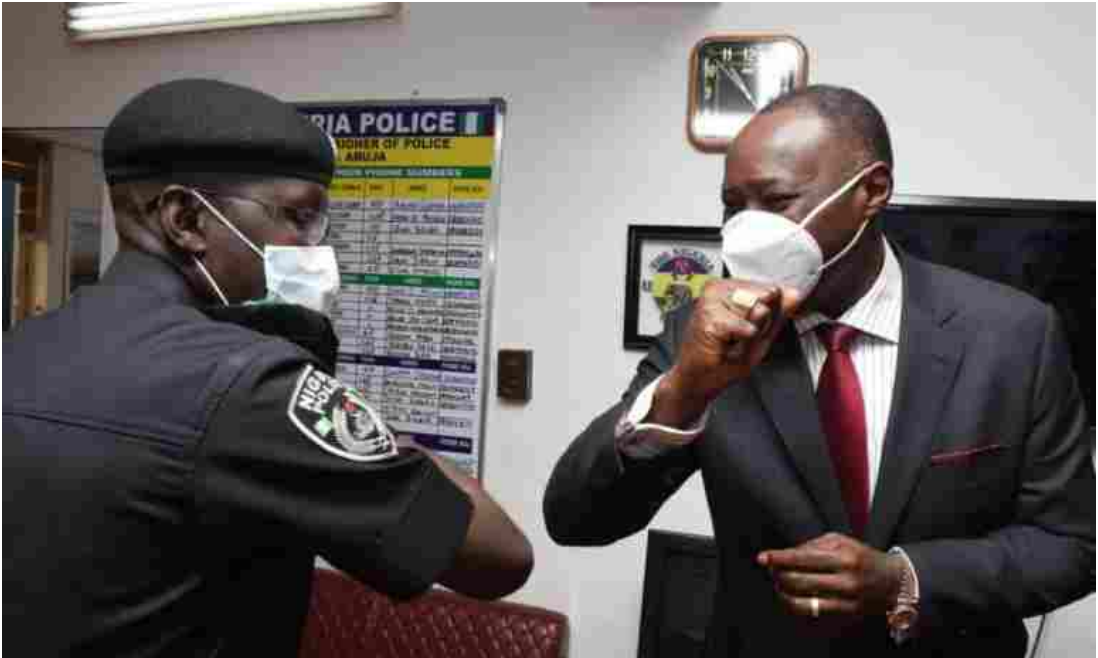
## The Search for Private Sector Investment in the Waterways



In the first year of his administration, Dr. Moghalu engaged with stakeholders, investors and potential investors on the various opportunities inherent in the nation's waterways system. He met the stakeholders during his visits to the Area Offices across the country.

During the sessions, the MD/CEO showcased opportunities in waterways transportation, tourism and river ports. He also discussed the various incentives and benefits derivable from partnering with NIWA.

The stakeholder forums were also an opportunity to listen to investors and potential investors on their needs and how the partnership could be mutually beneficial.



## Waterways Safety and Security

One of NIWA's major statutory functions is to ensure safety and security on the nation's waterways through its operational and regulatory activities. In the last one year, Management has done well to fulfill this responsibility.



- Engagement with Nigeria Police, NIWA Waterways Police and other relevant security authorities. NIWA formed a partnership with them to safeguard the waterways.
- Procurement and distribution of lifejackets to riverine communities; a deal with a private sector company to produce lifejackets.
- Enlightenment of riverine communities on Waterways Safety
- Enforcement of operating permits and licenses
- Removal of rickety watercrafts from the waterways





The Managing Director Dr. George Moghalu and NIWA Staff, all in life jackets on a boat ride from Lokoja to Baro



NIWA has previously donated life jackets to affected communities to ensure safety on the waterways



## Training for Boat Drivers



Dr. George Moghalu, the training provided boat drivers experiences on inland navigation, boat preparation, handling heavy weather amongst others benefits.

The training programme was open to all eligible power boaters, crew boat, cruising and racing skippers as well as commercial fishermen. During the exercise, Management vowed that NIWA would flush out quack boat drivers from its waterways in Delta State and beyond. The aim was to ensure the safety of lives and properties as well as reduce water/river accidents in our waterways.

**I**n his first year of Dr. Moghalu's administration safety on the waterways remained a top priority as the Authority organized a 5-day training programme for boat drivers in Warri South Local Government Area of Delta State. According to the Managing Director,

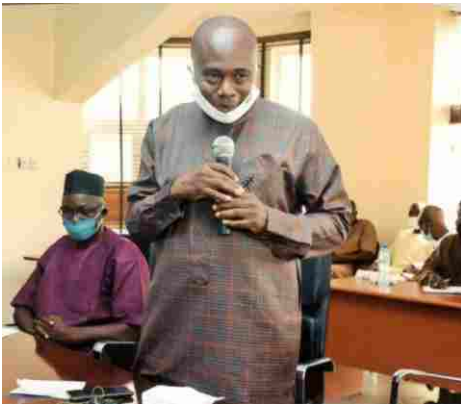
## Movement of Cargoes from Apapa to Onitsha

**N**IWA took another step to open up Nigeria's vast inland waterways for movement of cargoes, this time from Apapa to Onitsha in Anambra State. The Managing Director/CEO Dr. George Moghalu announced in September 2020 that a committee was set up to study this and Multi-Modal approach to cargo delivery on the waterways. This is coming seven years after the abandoned Onitsha River Port was rebuilt. (pics of Onitsha and Apapa ports)





## Communicating the NIWA Experience and Ideals



L-R: The Technical Adviser to the Managing Director Engr. Osita Anzado, the Acting General Manager Corporate Affairs Mall. Jibril Dardau and Chief Chikalo, NIWA Counsel meeting the press at Onitsha Area Office.

From his first day in Office, the MD/CEO felt that needed greater visibility in the maritime sector as well as in the public.

He believes that NIWA should be more effective in communicating its experience and functions to its audience. Such awareness could result in a more positive appreciation of its service delivery and regulatory role.

Dr. Moghalu: “We need the media to partner with NIWA for us to be able to market the Authority, so that we can fulfill the responsibility and justify the confidence of government in putting NIWA in place in the first instance.”

Therefore, in his first year in office, the MD consistently engaged the media, granted radio and television interviews and met with representative of the NUJ in a bid to tell the NIWA story.



## A World class Corporate Brochure

NIWA published a world class corporate brochure in September 2020. The aim was to take control of its communication and tell its story from its own unique perspective.

Under this administration, the Corporate Affairs Department remained consistent with the publication of the Authority's flagship house journal, Nigerian Waterways.

# Chief (Dr.) George Moghalu with National Leaders



The Emir of Yauri, HRH Dr. Muhammadu Zayyanu Abdullahi cutting the tape to commission the boat supported by Distinguished Senator Bala Ibn Na'Allah (I), NIWA MD/CEO Dr. George Moghalu (3rd r) and other dignitaries at Yelwa-Yauri, Kebbi State....recently.



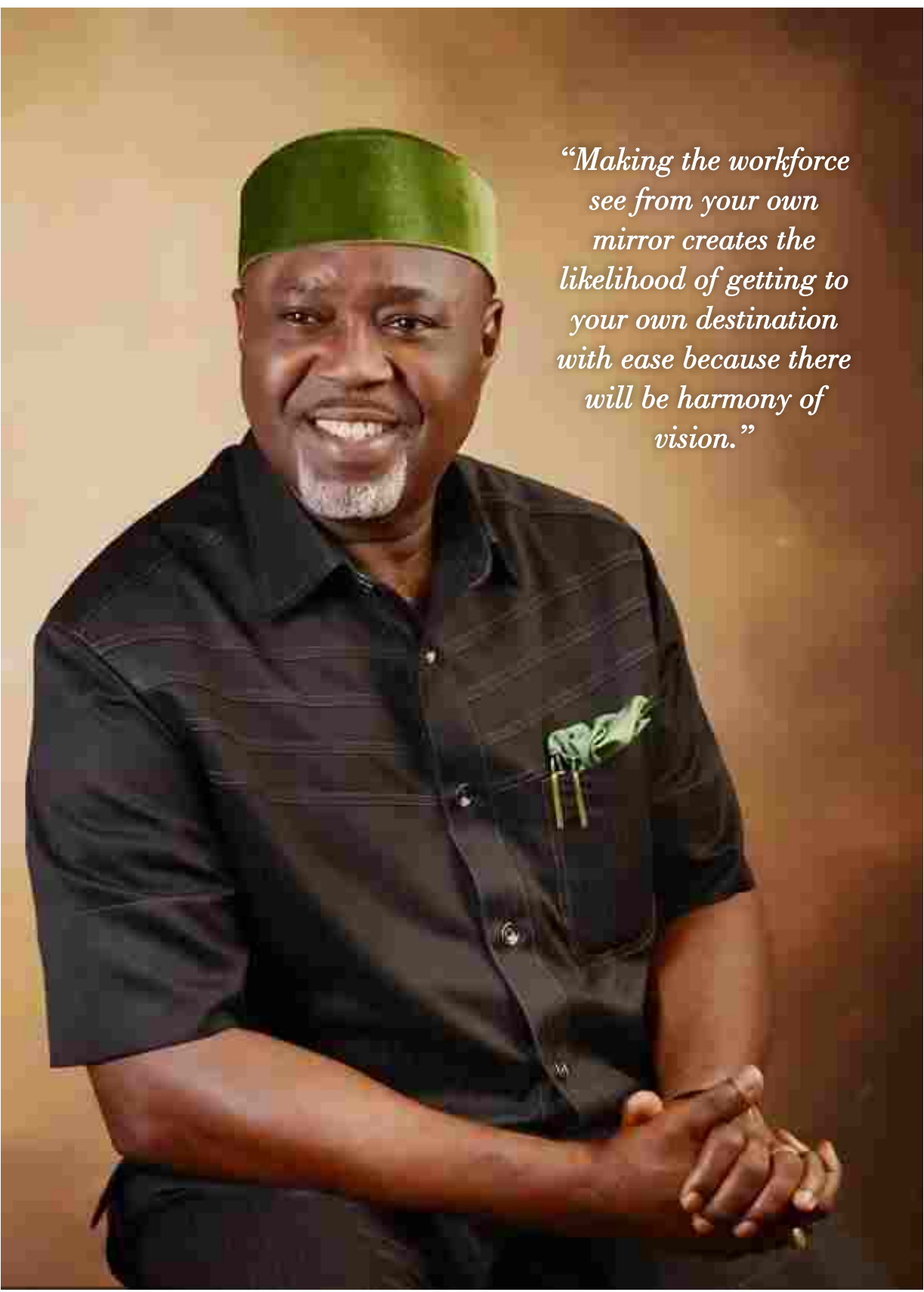
Chief (Dr.) George Moghalu with His Excellency Prof. Ben Ayade Governor Cross River State



Chief (Dr.) George Moghalu with Mr. Ahmed Idris Accountant General of the Federation



Chief (Dr.) George Moghalu with Hadiza Bala Usman MD NPA

A portrait of a middle-aged Black man with a friendly smile, wearing a green traditional cap and a black short-sleeved button-down shirt with a green pocket square. His hands are clasped in front of him. The background is a warm, textured brown.

*“Making the workforce  
see from your own  
mirror creates the  
likelihood of getting to  
your own destination  
with ease because there  
will be harmony of  
vision.”*



# NEW CARDINAL GUIDELINES FOR SAFETY ON OUR WATERWAYS & COVID-19 PROTOCOLS

The Management of National Inland Waterways Authority (NIWA) is Working assiduously with stakeholders to reduce the spate of accidents on our waterways. Part of the engagement process is the ongoing nationwide Waterways Safety Awareness Campaign. However, accidents on our waterways can be reduced to the barest Minimal if users comply strictly with safety regulations and guidelines. NIWA has therefore stipulated the following cardinal Guidelines, Which must be adhered to by all waterways users to ensure sustainable safety on our waterways:

## NIWA SAFETY TIPS FOR PASSENGERS

1. Always put on your Life Jacket before entering the Boat;
2. Always check the weather to ensure that it is suitable and safe for sailing;
3. Boat Operators must Share safety knowledge with passengers before sailing.
4. Once seated in the boat, Do not stand up or shift from your sitting position;
5. If engine stops while sailing, do not panic; do not stand up or move from your sitting position as doing so may cause boat to capsize. Remain calm for the engine to be fixed or call the nearest NIWA Area Office for help.
6. Disembarking from boat should be orderly and as directed by the captain.



## COVID-19 PROTOCOLS ON OUR WATERWAYS

1. All Passengers shall put on face mask before embarking on and throughout the duration of travels.
2. Boat Operators shall make alcohol-based sanitizers available at the entrance of their boats/ferries. The use of sanitizers is mandatory before embarking and disembarking of passengers.
3. Operators are to make available decent life jackets as we move towards actualizing optimal hygiene as passengers are urged if necessary to provide and use their personal life jacket.
4. There will be temperature checks at various jetties and terminals.
5. Jetties/Terminals are not allowed to accommodate and congregate more than 20 passengers at a time. This is in line with the enforcement of social distancing.
6. Loading capacity of all boats and ferries shall be at 60% capacity until further notice (i.e a 20 passenger boat will reduce to 12 passengers only).

## NIWA SAFETY TIPS FOR BOAT CAPTAINS

1. Do not sail on the waterways at Night (NIWA regulations permit waterways transportation from 6am to 5:30pm only);
2. Do not take in passengers/cargos beyond the capacity of the boat;
3. Do not re-fuel when passengers are already on board.
4. Avoid Over-speeding on the waterways;
5. No Ship to Ship transfer of passengers or cargo midstream;
6. If engine stops midstream, ensure passengers are calm while engine is fixed. Boat may be towed to shore for safety.
7. Do not take Alcohol or Drug before and during boat ride;
8. Boat Captain must have requisite training/Experience and certification
9. All boats and Boat Operators must be properly registered with NIWA;
10. Ensure the Passengers wear a Standard Life Jacket
11. Ensure that Engines are serviced/overhauled regularly, Boat are without leakage: safety appliances must be available on board;
12. No Carriage of Dangerous Cargo onboard like petrol and othersubstance in open spaces.
13. NIWA will always carry out random unscheduled checks on engines and hull conditions and other safety appliances.
14. Ensure there is a paddle in every boat in case of engine failure;
15. Call NIWA emergency Helpline or the nearest Area Office for Help;



## National Inland Waterways Authority

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Team Up With NIWA  
To Make our  
Waterways Safe

