



**NATIONAL INLAND  
WATERWAYS AUTHORITY**

*Providing Ways & Means on Nigerian Waters*

# A glimpse of NIWA

**National Inland Waterways Authority**



Leadership | Renewal | Opportunities



The River Niger Bridge  
in Onitsha, Anambra State



**Muhammadu Buhari** GCFR  
President and Commander-in-Chief of the Armed Forces  
Federal Republic of Nigeria

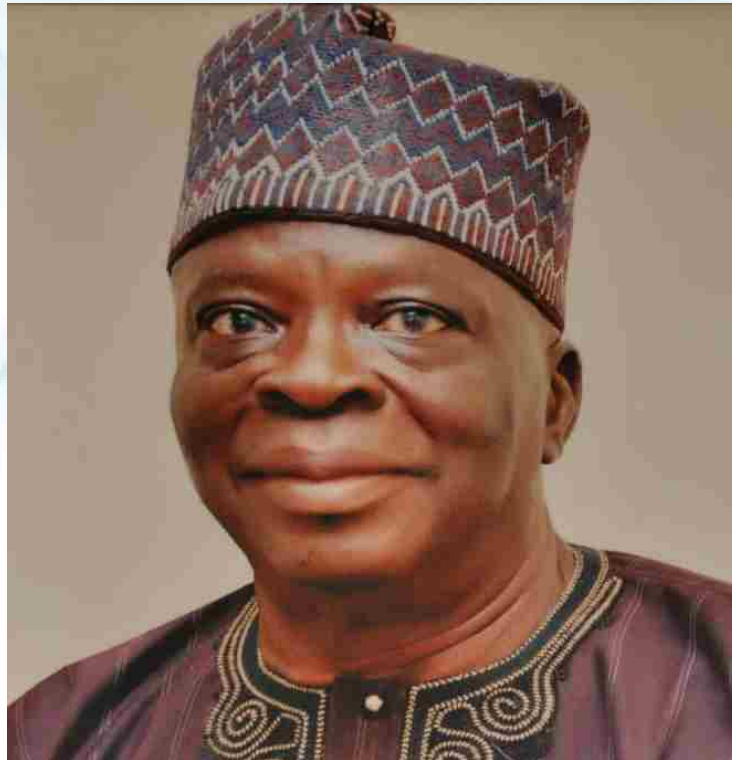


**Rt. Hon. Rotimi Amaechi**  
Honourable Minister of Transportation





**Sen. Gbemisola Saraki**  
Honourable Minister of State for Transportation



**Vice Admiral I.I Ibrahim (Rtd) CFR**  
Chairman Board of Directors, NIWA



**Chief Dr. George N. Moghalu**  
MD/CEO, NIWA

## Vision

To make Nigeria the leader in Inland Water Transportation Development in Africa



## Objectives

- \* Improve and develop inland waterways for navigation
- \* Provide an alternative mode of transportation for the evacuation of economic goods and persons
- \* Execute the objectives of the national transport policy as they affect inland waterways

## Mission

To provide regulatory, economical and operational leadership in the nation's inland waterways system and develop infrastructure facilities for an efficient intermodal transportation system in line with global best practices that is safe, seamless and affordable.



## ABOUT NIWA

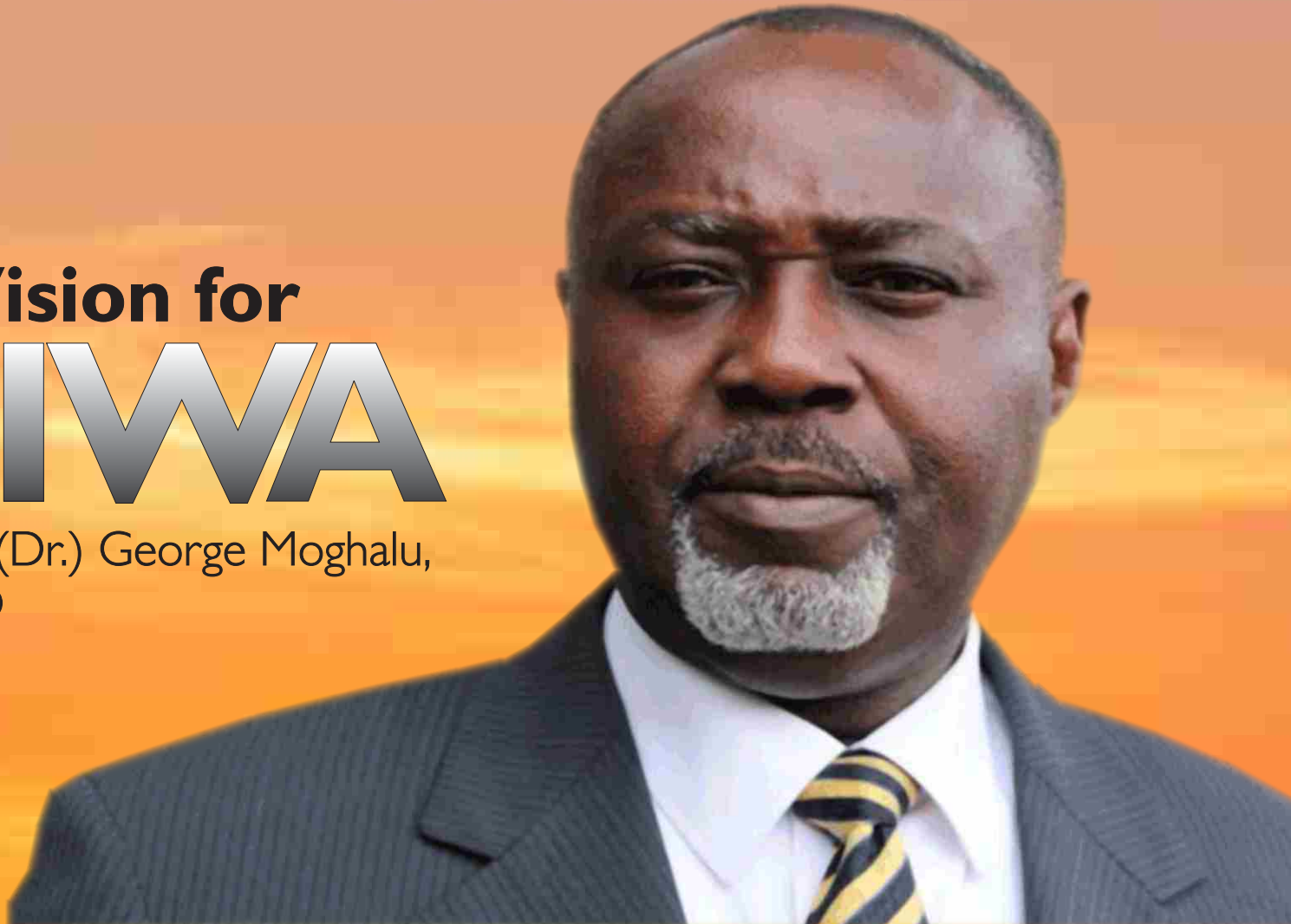
The National Inland Waterways Authority (NIWA), hitherto Inland Waterways Department (IWD) of the Federal Ministry of Transport, metamorphosed into an Authority vide an act of the National Assembly, CAP 47, Laws of the Federation of Nigeria (LFN), 2004 (Decree No. 13 of 1997), established with the primary responsibility to improve and develop Nigeria's inland waterways for navigation.

NIWA subsequently began operations in 1998.



# My Vision for NIWA

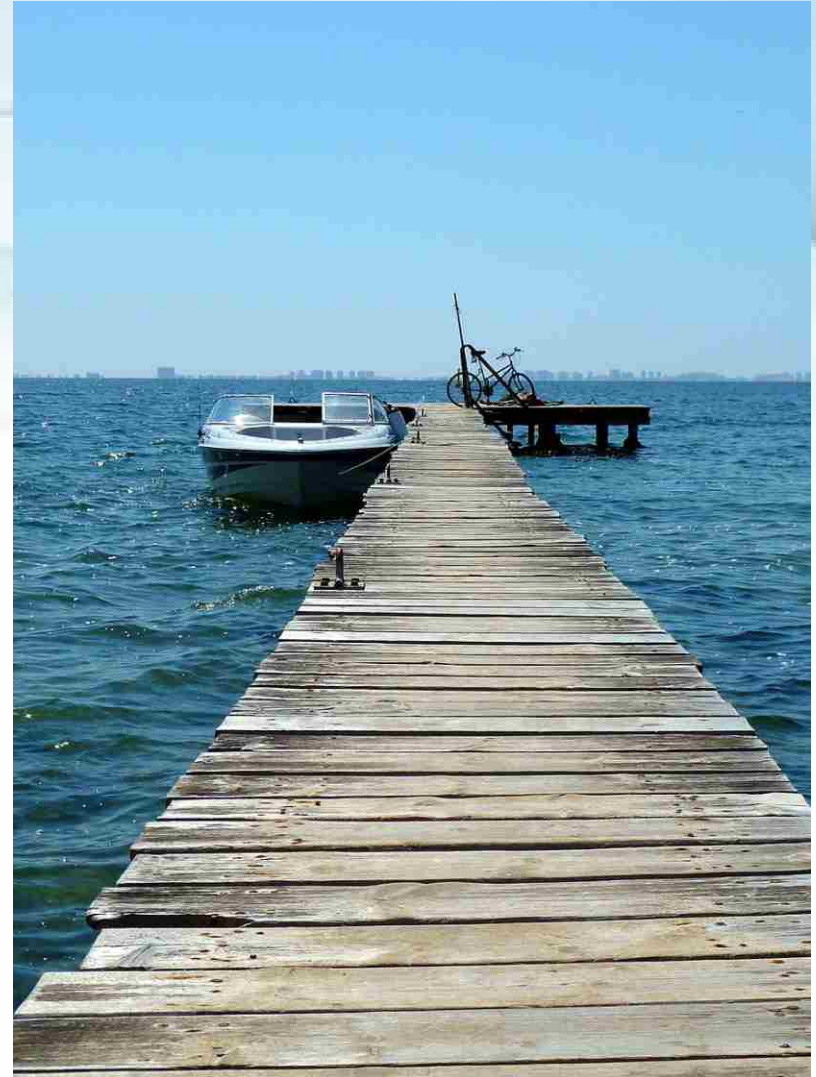
by Chief (Dr.) George Moghalu,  
MD/CEO



Our waterways system is endowed with great prospects, the potential to make greater contributions to the nation's GDP. To achieve our goal of making NIWA a leader in the waterways economy of Africa, we must transform these prospects and potential into realities.

This is attainable. In fact, it is a key part of the Mandate given to me by Mr. President.

More than anything else, one of my first priorities is safety on our waterways. We are concerned about the level of accidents on our waterways. Most of them shouldn't have happened because they are avoidable. I have taken a critical look at the situation: most of these accidents happen either at nights or early hours of mornings while some boats either lack navigational





aids or they are rickety or the operators are not qualified or there were no functioning life jackets worn by crew and passengers at the time of accidents. Avoidable accidents will not continue on my watch.

Going forward, we are impounding rickety, ill-equipped and unlicensed boats; overloaded boats will also be stopped. They all have no place on our waterways.

Who are the boat drivers and operators? In other sectors of the economy, such as aviation and railways, no one can operate without proper vetting and licensing. Why can't we adopt and enforce the same model in our waterways transport system? Accordingly, we are building a database of all professionally qualified boat operators, and it will be sent to all our operational bases. We should know who is qualified to operate as a boat driver.

Lifejackets are a critical part of safety on the waterways; no one should board a boat without it. I am doing something about it: already, we have signed an agreement with a company that will be supplying life jackets at no cost to



NIWA. These life jackets will be made available at all waterfronts. I have also put an enforcement mechanism in place to ensure that the lifejackets are actually worn.

I have set a target for myself to make water transportation a transport mode of choice. One way to achieve this is to clean up our waterways, remove wrecks, remove water hyacinth to the best of our ability, building new jetties, developing existing jetties and developing our shorelines like we are doing in Lagos and other parts of the country.

These are challenging tasks but I am determined and focused. Thankfully, we have some of the best human resources and the technical capacities at NIWA to achieve these.

I have toured many of our Area Offices, River Ports and other assets of the Authority. I look forward to

seeing Onitsha and Baro River Ports being operational. The Federal Government has spent so much on them and we cannot allow them to waste away.

But Government cannot do it alone. That is why I have consistently engaged stakeholders and the organised private sector to expose them to the high-yielding and attractive opportunities in the waterways system.

Our staff are our greatest assets. Their welfare remains a priority. I am also committed to their professional development, which is a sine qua non to building a modern NIWA.

We have all it takes to realise our vision: a committed workforce, viable waterways assets and the unalloyed backing of our Honourable Ministers. Let's do it!





# Nigerian Waterways System At a Glance

- Nigeria is the second largest and fastest growing economy in Africa
- Population: 206.14 million
- GDP: \$444.545 million
- Languages: English (official) and three major languages – Yoruba, Hausa and Igbo
- Size of Waterways: 10,000 square kilometres
- Navigable Waterways: 3,000 square kilometres
- Secure and safe
- River Niger has been successfully dredged
- River Ports
- Jetties
- Ferry Services
- Well-developed technical and administrative manpower base
- Efficiently regulated and managed by NIWA
- Headquarters: Lokoja
- NIWA warmly welcomes investors



# FUNCTIONS AND POWERS OF NIWA



Chief (Dr.) Moghalu inspecting construction of a Jetty at Yenegoa Area Office

The Authority is responsible for the following main functions:

- Provide regulations for inland navigation;
- Ensure the development of infrastructural facilities for a national inland waterways network connecting the creeks and the rivers with the economic centres using the river-ports as nodal points for intermodal exchange; and
- Ensure the development of indigenous technical and managerial skill to meet the challenges of modern inland waterways transportation.

## Other Functions and Powers of NIWA

Other functions and powers of the Authority shall be to:

- Undertake capital and maintenance dredging;
- Undertake hydrological and hydrographic surveys;
- Design ferry routes;
- Survey, remove, and receive derelicts, wrecks and other

obstructions from inland waterways;

- Operate ferry services within the inland waterways system;
- Undertake installation and maintenance of lights, buoys and all navigational aids along waterway channels and banks;
- Issue and control licenses for inland navigation, piers, jetties, dockyards;
- Examine and survey inland water crafts and shipyard operators;
- Grant permit and licenses for sand dredging, pipeline construction dredging of slots and crossing of waterways by utility lines, water intake, rock blasting and removal;
- Grant licenses to private inland waterways operators;
- Approve designs and construction of inland river crafts;
- Approve and control all;
- Jetties, dockyards, pier within the inland waterways;
- Advertising within the right-of-way of the waterways
- Reclaim land within the right-of-way;
- Undertake the construction, administration and

maintenance of inland river ports and jetties;

- Provide hydraulic structures for rivers and dams, bed and bank stabilisation, barrages, groynes;
- Collect river tolls;
- Undertake the production, publication and broadcasting of navigational publications bulletins and notices, hydrological year books, river charts and river maps;
- Carry out consultancy and contractual services;
- Represent the Government of Nigeria at national and international commission that deal with navigation and inland water transportation;
- Subject to the provisions of the Environmental Impact Assessment Act, carry out environmental impact assessment of navigation and other dredging activities within the inland waterways and its rights-of-way;
- Undertake erection and maintenance of gauges, kilometre boards, horizontal and vertical control marks;
- Advise government on all border matters that relate to the inland waterways;
- Undertake acquisition, leasing and hiring of properties;
- Run cruise boats;
- Carry out board repairs, boat construction and dockyard services; and
- Clear hyacinth and aquatic weeds.

# STRUCTURED FOR EFFICIENCY



NIWA is deliberately structured to run like a well-oiled machine and deliver on its core functions to the satisfaction of stakeholders in the waterways subsector of the Nigerian economy.



## THE MANAGING DIRECTOR/CEO

**T**he Managing Director/Chief Executive is responsible for the execution of the policies of the Authority and the day to day running of the affairs of the authority, amongst other responsibilities.

The Authority has the following Departments: Engineering, Marine, Survey, Research, Planning and Environment, Finance, Human Resources and Administration, Corporate Affairs, Internal Audit, Legal Services, Procurement, Project Management and Special Duties, Port Services, Area Offices Co-ordination, Business Development and Inland Waterways Police Command.

Each Department is headed by a General Manager, who reports to the Managing Director/CEO.

NIWA also has a Governing Board, which supervises and drives forward the strategic direction of the Authority. The Board is headed by a Chairman.

# DEPARTMENTS


NIWA's organisational structure facilitates the attainment of its corporate objectives and the proper coordination of all its operations.

## ENGINEERING DEPARTMENT

The Engineering Department is responsible for the design, construction and maintenance of NIWA's waterways infrastructure such as ports, terminals, office buildings, jetties, hydraulic structures and a wide range of engineering services.

Specifically, it handles:

- Hydrological Services (Acquisition, processing and storage of
- hydrological data)
  - Gauge installation and maintenance
  - River flow
  - Discharge measurement
  - Sediment transport
- River Engineering Services (River Improvement and Training Works)
  - Capital and Maintenance dredging
  - Hydraulic Structures and River Training Works
  - Groins
  - Cross dams
  - Bank stabilization/ protection
  - Barrages etc.



NIWA Engineers at the construction site of the shoreline protection along the bank of River Niger



## MARINE DEPARTMENT

The Marine Department is at the heart of the National Inland Waterways Authority (NIWA). All other activities of the Authority revolve around the activities of the Marine Department.

Among other functions, the Marine Department is responsible for:

- Regulating the boat construction;
- The design and allocation of ferry routes;
- Running and maintenance of the Authority's fleet of river craft;
- The provision of pilotage (river guide) services to waterways users;
- The formulation and implementation of safety standards on the waterways;
- Establishment of manning list and crewing of craft;
- Training and certification of vessel's crew and officers within the inland waterways
- Buoyage and marking of the waterways (in liaison with other departments of the Authority);
- For the operation and maintenance of the Authority's slipways/dockyards;
- Marine pollution detection, clearing and control operations;

Under the watchful eyes of the Marine Department, the Authority has commenced the acquisition and construction of various types of marine craft: (1No) 800 Tons Dumb Barge; 1No 1000Tons Dumb Barge; 2No 500 Tons Dumb Barges; Cutter suction and trailing



▼  
The GM Marine, along with in-house resource persons, in a practical training session of unit heads of Marine nationwide at NIWA Dockyard, Lokoja

suction hopper dredgers, respectively; self-propelled barges for the carriage of containers; tug boats; house boat; etc.

These equipment will enable NIWA carry out regular maintenance dredging of the waterways for all-year-round navigability, and the effective carriage of cargo within the inland waterways. For us to achieve our mandate, especially regarding the functionality of our River Ports, the waterways and channels must remain navigable, charted and marked. They must also be rid of all obstructions

## SURVEY DEPARTMENT



NIWA Survey staff carrying out bathymetric survey of the river in Calabar

The survey Department is a technical operations department of the Authority. It provides all land and hydrographic surveying products and services and other related services that are vital for actualizing the National Transport Policy and NIWA's corporate objectives.

Functions:

**Hydrographic Section:** This section handles the determination of water depth, contours of the River bed, the direction of the current, water discharge, water level marks, underwater and shore landmarks that may aid in navigation within the waterways.

**Lands Section:** This section handles cadastral activities which includes those within the right-of-way and other landed property of the Authority that may not be within her right-of-way.

**Remote Sensing/ Cartographic/ Geographic Information System (GIS) Section** handles information system designed to capture, store, manipulate, analyse, manage and present all types of geospatial data.

**Buoyage Section:** Handles the specifications, deployment and retrieval of systems of buoys and sinkers required for the marking of waterway channels for safe navigations.

**Patrol and Waterways Section:** Provides information on security situations of waterways, marine emergencies, waterways infrastructures such as traffic signs and symbols.

**Radio and Wireless Section:** responsible for collating and disseminating river information for safe navigations.



- ▼ A jetty on the Lagos waterways supports trade, transportation and various marine activities

## RESEARCH, PLANNING & ENVIRONMENT (RPE) DEPARTMENT

The role of the Research, Planning and Environment (RPE) Department has become increasingly critical, especially in an information age and the sensitive nature of the marine environments, which host the bulk of NIWA's operations.

The RPE carries out its functions through three divisions, namely Planning, Research and Environment.

## RESEARCH DIVISION



- Research work on all NIWA projects;
- Tourism development on the waterways;
- Data gathering;
- Sensitization workshop;
- Flood monitoring;
- Feasibility studies;
- Socio economic baseline studies on projects, flood monitoring etc.
- Creation of new market places on waterways;
- Baseline studies on new projects;
- Conducting in-house workshops;
- Conducting academic research in collaborations with institute/organization;
- Creating awareness to stakeholders to build synergy among water users and the Authority;
- Monitoring of cargo and passenger traffic on the waterways;
- Collaboration and sponsorship of research work for the development of NIWA.

## PLANNING DIVISION



Chief (Dr.) Moghalu inspecting project in Calabar with CR Gov Prof Ben Ayade

- Undertaking collection, processing and analysis of data and statistics relating to NIWA;
- Undertake research for corporate investment planning and routine economic analysis;
- Undertake policy formulation, analysis, project evaluation & coordination, and preparation of Medium-Term Sector Strategy (MTSS) as well as Economic Recovery Growth Plan (ERGP);
- Preparation of Annual Budget (Capital & IGR);
- Supervision of Annual Budget defence exercise;
- Writing Quarterly / Annual reports and briefs;
- Undertake Monitoring and Evaluation of Budget Implementation of all NIWA Projects/Programs under the Capital and IGR Budget Appropriation;
- Generating data for key Performance Indicators (KPI) and Science Technology and Innovation (STI);
- Preparation of documents for National Council of Transport (NCT);

Undertake feasibility and viability studies on NIWA waterfronts/proposed sites for infrastructural development and investment opportunities.





## ENVIRONMENTAL DIVISION

- Marine litter pollution studies in some part of country's geo-political zone.
- In-house safety compliances, phase 1 in some area office on NIWA's facilities awaiting 2nd phase exercise.
- Training of industrial attachment students from various universities and other institutions of at least 100 students in the laboratory (university of Port-Harcourt, University of Akure, Federal university Lokoja, university of Ilorin, Federal Polytechnic Bida, Idah, state polytechnic, Kogi etc.)
- Flood Monitoring
- NIWA in collaboration with NEMA worked on kick-starting early warning signal in Kogi, awaiting post flood activity.
- Water sampling within Lokoja metropolis at various interval training for industrial attachment students.

Coastline of the River Niger:  
One of Nigeria's strategic and economic waterways

## FINANCE DEPARTMENT



The Finance/Accounts Department is responsible for all financial matters relating to the Authority. Its functions include:

- Maintenance/keeping of proper accounting records in compliance with Financial regulations.
- Preparations of payment vouchers and subsequent payments of staff claims, contractual obligations etc.
- Monthly review of staff salary before final payment by Integrated Payroll and Personnel Information System (IPPIS).
- Collections, Monitoring and Accounting for Revenue accruing to the Authority.
- Participation in the preparation of the Authority's budget.
- Implementation of the Authority's budget in compliance with Annual Appropriation act.
- Analyzing and evaluating the Authority's budget performance on a monthly basis.
- Attending to Tax Matters with FIRS/IRS of relevant State Governments.
- Liaising with Organizations such as Office of the Accountant General of the Federation (OAGF), Budget Office, Federal Ministry of Finance, etc. on financial matters.
- Production of Special Reports on National Assembly on oversight functions.
- Undertake Special Reconciliation activities as directed by the Accounting Officer.

## HUMAN RESOURCES & ADMINISTRATION DEPARTMENT



The Human Resources and Administration Department of the Authority is in charge of all personnel matters. It ensures efficient performance of staff in all Departments in the Authority as well as serving as a connecting link between the senior management and other members of staff. It also provides motivation to staff and make them realize the goals and objectives of the Authority.

The basic responsibilities include:

- Coordinating the appointments/recruitments needs of the Authority and conducting interviews for selecting new personnel to fill in the gaps;
- Coordinating promotion, upgrading and conversion of existing/serving staff;
- Handle all local/foreign training proposals and staff development programmes of the Authority;
- Enforce rules and regulations concerning the Authority as they relate to staff behaviour;



- Coordinating and implementing staff welfare scheme(s) (i. e. National Health Insurance, contributory pension, National Housing Funds etc.);
- Maintenance of all staff records (i.e. Nominal Roll etc.);
- Coordinating the maintenance and clearness of all office buildings, furniture and equipment as well as premises/surroundings;
- Prepare annual personnel plans and budgets;
- Control the transport unit especially coordinating the allocation and maintenance all official vehicles;
- Custody of store items and distribution of same as well as place order when necessary;
- Co-ordinate all matters relating to preparations and updating of the Authority's Conditions of Service and Scheme of Service;
- Coordinating staff appraisal, postings/ deployments and transfers.

## CORPORATE AFFAIRS DEPARTMENT

The Department is responsible for creating positive image for NIWA and her stakeholders both in the public and private sectors. Such positive image is expected to be sustained through a favourable media coverage, protocol, community relations and interpersonal communications.

### Media

- Newspaper cuttings
- Monitoring NIWA's News both in electronic and print media
- Collection of information on NIWA activities for the publication of in-house newsletter Nigerian Waterways.
- Writing of press release to media houses
- Writing speeches for the Managing Director
- Production of flyers, Brochures, Leaflet, Booklets, Stickers, Writing Pad
- Organising press conferences for the Managing Director
- Arranging Television and Radio live programmes for the Managing Director
- Organising Sensitization campaign on safety on our







The Corporate Affairs Department organises high profile events on behalf of the Authority.

waterways for river users

- Organising conferences, seminars and workshops on NIWA activities
- Placement of NIWA adverts in National dailies
- Production and airing of NIWA documentary programmes both on Television and Radio
- Production and airing of NIWA jingles both on Television and Radio
- Participation at Local, National and International trade fairs and exhibitions
- Writing rejoinders for the Authority
- Supplying all information Technology (IT) contents to the general public

## Protocol

- Arranging Hotel reservation for the Managing Director and NIWA guests
- Processing payment of hotel bills
- Purchasing of Air tickets, Visa and International Passport for Managing Director and other staff
- Arranging courtesy visits for the Managing Director
- Organising end of year and send forth parties for staff
- Production of complementary cards, passport photos and portraits for the Managing Director
- Handling all protocol activities of Managing Director
- Writing letters for the Managing Director
- Master of Ceremony (MC) of all NIWA events.

## Community Relations

- Organising town hall meetings to educate and enlighten communities about NIWA activities
- Corporate social responsibilities such as sponsoring of fishing festivals, Boat regatta, immunization, construction of class rooms, bore-holes, roads and general donations

## INTERNAL AUDIT DEPARTMENT

Functions and activities of Internal Audit Department:

- Pre-payment audit of all payment vouchers
- Rendering monthly, quarterly, mid-year and Annual reports.
- Audit visitation of the Area offices.
- On-the-spot audit of project sites.
- Ensuring transaction of the Authority are in compliance with the Financial regulations and Treasury Circulars.
- Ensuring overall Internal Control of the Authority's operations.
- To carry out investigations where fraud is suspected to be committed.
- Ensure the Finance and Accounts Department produce monthly financial statements.
- Advising the Accounting Officer on Audit related issues.
- Advise the Financial and Account Department on the review of accounting system.
- Management and custody of the Authority's Assets.
- Any other duties as may be directed by the Accounting Officer.

## LEGAL DEPARTMENT



The responsibilities of the Legal Department include:

- To render legal Advice and provide effective operational solutions for the Authority.
- Participate in negotiations and drafting of Contract Agreements.
- To develop a Standard Contract and Proceeding in accordance with Due Process and ensure due diligence in all dealings involving the authority.
- Guide the Authority from any risk of infringement of the Law.
- Advise and guide Management towards implementation of the enabling Act of the Authority.
- Authentication of documents and their execution relating to the operation of the Authority.
- Provide the necessary channel of communication between the Board and the Management and Employees;
- Ensure that procedures, applicable rules and regulations are complied with.
- Represent the authority in Courts.
- Provide secretariat service to the Board.
- Provided secretariat services to the Management.

## PROCUREMENT DEPARTMENT



Established in line with Federal Civil Service Circular Ref. No. HCSF/PSO/155/I/3 of 31st March 2008, the Department ensures the acquisition and disposal of goods, works and services using public funds through a systematic process for the Authority, spanning the three phases of procurement i.e. Pre-Contract, Contract and Post Contract.

Its functions and activities:

- Maintain and update annually standing lists of registered tenderers to be used for procurement process by the Authority.
- Coordinate the receiving and opening of tender documents;
- Monitor contract management by user departments to ensure the implementation of contracts in accordance with the terms and conditions of the contracts;
- Coordinate the evaluation of tenders, quotations and proposals;
- Implement the decisions of the procurement, tender and disposal committees, including coordinating all activities of these committees;
- Act as the Secretariat to the tenders, procurement and disposal committees;
- Publishing the details of minor/ major contracts in the procurement journal and other media outlets as may be required from time to time;
- Collate and maintain an archival system, all the Authority's procurement plans and information;
- Prevent fraudulent and unfair procurement and where necessary, apply administrative sanctions;
- Performing procurement audit; monitoring and field inspection of on-going projects.

## PROJECT MANAGEMENT & SPECIAL DUTIES DEPARTMENT

The Department is responsible for the planning, organization, co-ordination of the Authority's activities.

Its core functions are:

- Monitoring of all Authority's projects as captioned in the annual budget
- Initiate, plan, control, manage and to some extent execute some projects, which will help in knowing the availability of various resources for the Authority's project
- Capture project requests and ensure each of those requests have enough relevant information that can aid in the assessment of that project.
- Preparing templates for verification, monitoring and evaluation of the Authority's projects.
- To advise the Authority on the cheapest approach to execute projects. This will guarantee efficiencies and management of costs.
- To carry out routine visits to all NIWA formations together with relevant department project needs prior to budget preparation and at various stages of implementation.
- Verification of all Authority's projects to ascertain the level of work done and compliance to work rules and schedules.
- Formation, upgrading and maintenance of Project Management Database for projects of the Authority.
- Handling functions of Ad-hoc nature.

## SPECIAL DUTIES UNIT



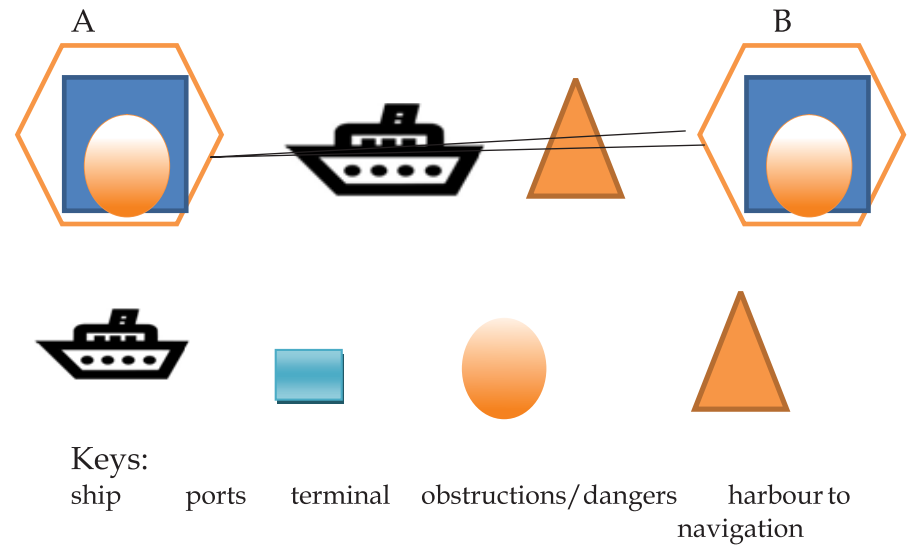
NIWA's shoreline protection work

Special Duties Unit of the Department is responsible for:

- All renovation works, intervention or emergency projects.
- Implementation of the Authority's constituency project domiciled in the office of the Managing Director and any other special duty(ies) as may be assigned by the MD/CEO.
- Acting as the Authority's ombudsman.
- Coordinating response to emergency.



## PORT SERVICES DEPARTMENT





Shoreline protection

## Navigation route

The Department provides essential services to NIWA's marine and infrastructural assets, such as ports and terminals, on the nation's navigable waterways. It coordinates the Authority's operations in a manner to bring about safe, secure and environmentally friendly water transportation system and related ones.

Its core functions include:

- Cargo handling,
- Storage/warehousing of merchandise and

- estate services,
- Ferry services,
- Transhipment,
- stevedoring
- Vessel operation, towing,
- Slipway services,
- Provide and run fire-fighting system, vessel and land-based
- Berthing and mooring of vessels,
- Provide inland access and intermodal connections,
- Pilotage;
- Water intake for sea-going vessels,
- Ensure compliance to domestic status and international standards, for example: ISPS Code, SOLAS, MARPOL, Rule of the Road, and so on;
- Represents the Authority on all issues concerning marine terminals;
- Involvement in procurement of marine terminal facilities and related equipment
- Administration of daily river tolls,



Ongoing construction work at Lokoja River Port

- Provide in-house trainings;
- Organise stakeholders' meeting/hearing, and local/international seminar/conference
- Provide inland international shipping, for example: Yelwa – Benin Republic, Calabar – Cameroon, and so on
- Provide consultancy services
- Administration of sea-going vessel having shelter in inland waters;
- Administration of manifest system at all loading bases for commercial watercraft for a given voyage,
- Documentation and certification of private dockyards,
- Organising safety sensitization campaigns
- Enforcement of maritime safety standards,
- Channel / pollution control, eg wreck removal;
- Documentation and certification of watercraft's operators,
- Documentation of private jetties
- Development and running waterfront and adjoining bases for: maritime tourist attraction centres, fishing ports, oil tank farm villages, harbour cities, industrial parks, aquatic stadium, waterfront markets
- Complementary services to shipping carriers.



## PORTS AND TERMINAL DEVELOPMENT SERVICES (P&TDS)

*Design, construction and maintenance of:*

- Ports/ Terminals
- Wharves/ Quays
- Jetties
- Ramps
- Anchorages etc

### ■ Property Development Services (PDS)

- Port buildings
- Office buildings
- Residential buildings
- Commercial/ business buildings etc

### ■ Consultancy Services

### ■ Policy Formulation

### ■ Representation nationally and internationally

## AREA OFFICES COORDINATION DEPARTMENT

The Area Offices Coordination Department is responsible for the monitoring of the activities of the Area Offices and report back to the Managing Director, handling all issues relating to revenue collection on field activities from Area Offices including challenges and prospects, design newer and better approaches to revenue drive and collaborate with security agencies, liaise with Human Resources Department for staff posting and personnel of Area offices, preview, coordinating and managing NIWA regulation on Tariffs, rates and dues in conjunction with the Area Office and Legal Department, amongst others.

## BUSINESS DEVELOPMENT DEPARTMENT



The Business Development Department was created to explore avenues of optimizing value of the Authority's assets as well as explore new frontiers

It has as key functions:

- To develop business and marketing strategies in accordance with the Authority's vision, and mission, to achieve service and revenue goals.
- To serve as a liaison/interface between the Authority and Concessionaires and other Public Private Partnership activities.
- Identification of rising business needs.



- Raising bonds for new projects.
- Perform market research to identify new opportunity (ies) and engage with Management to establish strategies for pursuing these new opportunities.
- Initiate and sustain good customer relationship with clients.
- Develop and deliver pitches for potential investors.
- Overseeing and development of marketing literatures.
- Negotiation of sales or licensing arrangement with prospective investors.
- Documentation and record keeping of business transactions.
- Computation of current and past financial data to cut costs, and increase business activities.
- Engaging in business activities, sales displays and exhibitions.
- Adopting services and functions in response to changing commercial requirement within local content.
- Carrying out third party consultancy services in hydrographic, buoyage and projects surveying.
- Performing such other related duties as may be assigned.



## INLAND WATERWAYS POLICE COMMAND

Recently repositioned and energised, the Inland waterways Police Command (IWPC) continues to develop strategies for sustained and guaranteed security for the Authority. The Command was established under the National Inland Waterways Authority Acts No. 47 LFN 2004, with a mandate to provide buffer and protective support to the management and staff NIWA.

Headed by a Deputy Commissioner of Police (DCP), the IPWC is the law enforcement arm of the Authority.

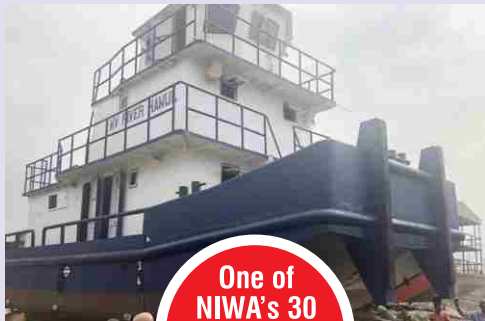
Among other functions, the Command also:

- Helps the Authority enforce its enabling NIWA Act 2004 LFN.
- Provides escort duty for the members and management of the organization.
- Secures the waterways and the Authority's vessels.
- provides security for those engaged by the authority to perform jobs along the waterways.
- Ensures adequate security for and on NIWA facilities in all the area offices across the nation.

Performs miscellaneous support duties as may be directed by the Managing Director of the organization.



Inland Waterways Police Command (IWPC)  
team patrolling the River Niger waterways



One of  
NIWA's 30  
Passenger  
Capacity  
Ferries



His Excellency, President Muhammadu Buhari commissioning the Baro River Port in 2019



Onitsha River Port





Baro River Port



The Emir of Yauri, HRH Dr. Muhammadu Zayyanu Abdullahi cutting the tape to commission the boat supported by Distinguished Senator Bala Ibn Na'Allah (l), NIWA MD/CEO Dr. George Moghalu (3rd r) and other dignitaries at Yelwa-Yauri, Kebbi State....recently.



The Managing Director/CEO Chief (Dr.) George Moghalu (l) leading an inspection tour of facilities at Baro River Port



A jetty expansion project in progress



NIWA's Dredger on River Niger



Barge carrying tiles to Onitsha port



Crane at Onitsha Port





Construction of shoreline protection along the bank of River Niger



A barge moving tiles from Ajaokuta on the River Niger to Onitsha



Handling equipment at Baro River Port (top and above)



**A WORLD OF  
OPPORTUNITIES**



Five Cowries Terminal, Ikoyi, Lagos State



The newly commissioned 36-seater ferryboat

The Nigerian Waterways system brims with opportunities. A tremendous collection of viable assets and ongoing revitalization efforts by the Federal Government are transforming them into attractive, high-yield investment prospects.

For small, medium and large scale investors, opportunities in the following areas beckon:

Transport businesses, Inland waterways transport businesses, Ferry services, Barge for bulk cargo services, Barge container services, Barge oil tanker services, Inland waterways mail services, Regulated floating counter transport, Tourism and recreational sites along the banks of the rivers including hotels and restaurants, Establishment of boat and yacht clubs, Sailing and other waterborne games or sports, Private jetties, Production industries like canneries, tinneries, Pipeline network laying by oil companies and water corporations, Oil field services, Tank farms, Agro allied linkages, Fisheries development including fishing festivals, Irrigation services, Cargo handling services, Dock yard and ship repair services, Real estate/Housing developments along the banks of the rivers.





NIWA promotes the culture of safety on the waterways by donating life jackets and other safety equipment

## PROMOTING A SAFE OPERATING ENVIRONMENT

The Management of NIWA is working assiduously with stakeholders to ensure safe operations on the nation's waterways in a sustainable way. It is engaging affected communities as part of a larger campaign to create awareness on safe practices as well as supporting them with safety materials and lifejackets.

(pictures of life jackets donations, boat rides in lifejackets, etc)



The MD/CEO Chief (Dr.) George Moghalu leading the management team on a boat ride to the Baro River Port



## NATIONAL PRESENCE

NIWA's Area Offices are strategically located across the country, enabling the Authority to deliver regulatory and inland water transportation services as well as develop infrastructure that would enhance economic activities in the respective riverine communities.

OFFICES	ADDRESSES
1. LAGOS AREA OFFICE	Ferry Terminal Building, CMS Bus Stop, Outer Marina. P.M.B. 12559, GPO, Marina Lagos
2. ONITSHA AREA OFFICE	River Port Complex, Bridge Head. P.M.B. 1025, Onitsha, Anambra State.
3. WARRI AREA OFFICE	Deco Junction, Warri-Sapele Rd, P.M.B. 1019. Warri, Delta State.
4. ABEOKUTA AREA OFFICE	No. 14 Mapoly Road, Onikolobo. P.M.B. 3057, Abeokuta Ogun State
5. YENAGOA AREA OFFICE	Swali Waterfront by Slaughter, Yenagoa, Bayelsa State
6. PORT HARCOURT AREA OFFICE	Marine Base P.M.B. 5028, Port Harcourt, Rivers State
7. JALINGO AREA OFFICE	No. 8 AbubakarDantsoho Street, Behind Grara Yard, Jalingo Taraba State.
8. IGBOKODA AREA OFFICE	No. 11 Bolorunduro Waterfront, Igbokoda, Ondo State.
9. LOKOJA AREA OFFICE	P.M.B. 1022, Marine Road, Lokoja, Kogi State.
10. ABUJA LIAISON OFFICE	Shippers Council Plaza, Wuse Zone 5 FCT, Abuja
11. YOLA AREA OFFICE	Sir Kashin Ibrahim Way, Jimeta Yola, Adamawa State



- |     |                             |   |
|-----|-----------------------------|---|
| 12. | OGUTA AREA OFFICE           | No. 31/33 Eneka Road, off Ogbuide Road, P.M.B. 1032 OgutaLGA, Imo State   |
| 13. | CALABAR AREA OFFICE         | Marina Road, PMB 1046, Calabar, Cross River State.  |
| 14. | EKET AREA OFFICE            | Off Liverpool Road, Behind Eket Sport Club, Opposite Mobil Pegasus Club, Eket, Akwalbom State.                    |
| 15. | MAKURDI AREA OFFICE         | No. 56 John Mark Inienger Road, New Garage, Makurdi, Benue State  |
| 16. | KADUNA AREA OFFICE          | No. 2 Junction Road, Off Kachia Road, Opposite Ishaku Hospital, by Station Round About, Kaduna Sowe, Kaduna State |
| 17. | SOKOTO AREA OFFICE          | No. 18 Akilu Road, Beside Saraki Hospital Sokoto, Sokoto State  |
| 18. | ONITSHA PORT                | River Port Complex, Bridge Head, Onitsha, Anambra State   |
| 19. | YELWA/YAURI (BIRNIN KEBBI)  | Umar Kaoje Road, Behind Rima River Basin, Gesse Phase 1, Birnin Kebbi, Kebbi State                                |
| 20. | MINNA AREA OFFICE           | No. F21 EbituEkiwe Street, GRA, Minna Niger State   |
| 21. | MAIDUGURI AREA OFFICE       | Along Circular Road, Old GRA, Maiduguri, Borno State  |
| 22. | HADEJIA JAMMARE AREA OFFICE | Ahmadu Bello Way, Dutse, Jigawa State   |
| 23. | BARO RIVER PORT             | Baro, Niger State   |

# MAN ON A MISSION

## PROFILE OF **CHIEF (DR.) GEORGE N. MOGHALU**

MANAGING DIRECTOR/CHIEF EXECUTIVE OFFICER,  
NATIONAL INLAND WATERWAYS AUTHORITY (NIWA)

**C**hief (Dr.) George Nnadubem Moghalu, who has assumed duties as the Managing Director/Chief Executive Officer of the National Inland Waterways Authority (NIWA), is a grass roots politician, experienced technocrat and a multi-tasking personality.

Chief Moghalu had his earlier education in Aba, Abia State and bagged a Higher Diploma at the famous Institute of Management and Technology (IMT) Enugu. He is also a registered Practitioner of Advertising.

He has had a distinguished public service career and was the Director-General, Bureau of Co-operatives and Rural Development in the Governor's Office of Abia State and was a Permanent Secretary in the Abia State Ministry of Information and Culture. Chief Moghalu also served as Chairman of some



Federal and State Parastatals in Nigeria. A very active member in the Nigeria Political Scene, he held the positions of National Secretary of All People's Party (APP), later All Nigeria Peoples Party (ANPP), member of the National Working Committee of the All Progressives Congress (APC) and a member of the National Caucus of the party.

Chief Moghalu also has a vibrant private sector history as CEO of Crystal Functions Ltd, Public Relations Consultant to NAFCON (National Fertilizer Company of Nigeria, Onne) and ADAPALM (Imo State) to mention a few. He was also a Director, Daily Times of Nigeria, Managing Director, Aqua-Dera Technologies Ltd amongst others.

A well-respected Traditional Chief with many chieftaincy titles, he also bagged a Doctor of Philosophy, Philanthropic Management (Honorary Causa) from Freedom University and Theological Seminary, Africa, Ports Town, P.A USA. Chief Moghalu is also a member of Nigeria Institute of



Management, Fellow of the African Business School and a member of the Nigeria Institute of Public Relations amongst others.

He was the National Auditor of the All Progressives Congress (APC) from 2014 before his appointment as Managing Director of National Inland Waterways Authority (NIWA).

He is a strong Christian, married to Nnenna Esther Moghalu and they are blessed with five (5) wonderful children.

Chief Moghalu assumed duty as Managing Director/Chief Executive Officer of National Inland Waterways Authority (NIWA) on the 8th of October, 2019. He is the 7th substantive Managing Director NIWA.

Since he mounted the saddle, Chief (Dr.) Moghalu has pledged to transform the fortunes of the Authority in line with the Mandate given to him by President Muhammadu Buhari, GCFR.



# NEW CARDINAL GUIDELINES FOR SAFETY ON OUR WATERWAYS & COVID-19 PROTOCOLS

The Management of National Inland Waterways Authority (NIWA) is Working assiduously with stakeholders to reduce the spate of accidents on our waterways. Part of the engagement process is the ongoing nationwide Waterways Safety Awareness Campaign. However, accidents on our waterways can be reduced to the barest Minimal if users comply strictly with safety regulations and guidelines. NIWA has therefore stipulated the following cardinal Guidelines, Which must be adhered to by all waterways users to ensure sustainable safety on our waterways:



## NIWA SAFETY TIPS FOR PASSENGERS

1. Always put on your Life Jacket before entering the Boat;
2. Always check the weather to ensure that it is suitable and safe for sailing;
3. Boat Operators must Share safety knowledge with passengers before sailing.
4. Once seated in the boat, Do not stand up or shift from your sitting position;
5. If engine stops while sailing, do not panic; do not stand up or move from your sitting position as doing so may cause boat to capsize. Remain calm for the engine to be fixed or call the nearest NIWA Area Office for help.
6. Disembarking from boat should be orderly and as directed by the captain.



## COVID-19 PROTOCOLS ON OUR WATERWAYS

1. All Passengers shall put on face mask before embarking on and throughout the duration of travels.
2. Boat Operators shall make alcohol-based sanitizers available at the entrance of their boats/ferries. The use of sanitizers is mandatory before embarking and disembarking of passengers.
3. Operators are to make available decent life jackets as we move towards actualizing optimal hygiene as passengers are urged if necessary to provide and use their personal life jacket.
4. There will be temperature checks at various jetties and terminals.
5. Jetties/Terminals are not allowed to accommodate and congregate more than 20 passengers at a time. This is in line with the enforcement of social distancing.
6. Loading capacity of all boats and ferries shall be at 60% capacity until further notice (i.e. a 20 passenger boat will reduce to 12 passengers only).

## NIWA SAFETY TIPS FOR BOAT CAPTAINS

1. Do not sail on the waterways at Night (NIWA regulations permit waterways transportation from 6am to 5:30pm only);
2. Do not take in passengers/cargos beyond the capacity of the boat;
3. Do not re-fuel when passengers are already on board.
4. Avoid Over-speeding on the waterways;
5. No Ship to Ship transfer of passengers or cargo midstream;
6. If engine stops midstream, ensure passengers are calm while engine is fixed. Boat may be towed to shore for safety.
7. Do not take Alcohol or Drug before and during boat ride;
8. Boat Captain must have requisite training/Experience and certification
9. All boats and Boat Operators must be properly registered with NIWA;
10. Ensure the Passengers wear a Standard Life Jacket
11. Ensure that Engines are serviced/overhauled regularly, Boat are without leakage: safety appliances must be available on board;
12. No Carriage of Dangerous Cargo onboard like petrol and othersubstance in open spaces.
13. NIWA will always carry out random unscheduled checks on engines and hull conditions and other safety appliances.
14. Ensure there is a paddle in every boat in case of engine failure;
15. Call NIWA emergency Helpline or the nearest Area Office for Help:



## National Inland Waterways Authority

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